

Financial Statements of

**WEST PARRY SOUND
HEALTH CENTRE**

Year ended March 31, 2023

WEST PARRY SOUND HEALTH CENTRE

Financial Statements Index

Year ended March 31, 2023

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of West Parry Sound Health Centre

Opinion

We have audited the accompanying financial statements of West Parry Sound Health Centre (the "Entity"), which comprise:

- the statement of financial position as at March 31, 2023
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of remeasurement losses for the year then ended
- the statement of cash flows for the year then ended
- and notes and schedule to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of West Parry Sound Health Centre as at March 31, 2023, and its results of operations, its changes in net assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the **Auditor's Responsibilities for the Audit of the Financial Statements** section of our report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Sudbury, Canada

June 8, 2023

WEST PARRY SOUND HEALTH CENTRE

Statement of Operations

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Revenue:		
Ministry of Health	\$ 49,072,011	46,203,806
Cancer Care Ontario	1,348,439	1,326,860
Co-payments and preferred accommodations	513,202	509,199
OHIP and other patient services	4,102,256	3,499,329
Recoveries	5,612,946	6,732,676
Amortization of deferred equipment contributions	1,714,448	1,365,157
Other programs - MOH (note 15)	15,678,678	14,670,602
	<u>78,041,980</u>	<u>74,307,629</u>
Expenses:		
Salaries and wages	29,130,376	28,073,444
Employee benefits	6,099,274	5,779,707
Medical staff remuneration	7,261,887	7,031,884
Medical and surgical supplies	1,649,095	1,628,161
Drugs	2,097,961	2,213,667
Other supplies and expenses	15,819,134	12,711,712
Amortization of equipment	2,179,197	1,794,816
Bad debts	44,495	38,725
Other programs - MOH (note 15)	15,678,678	14,670,602
	<u>79,960,097</u>	<u>73,942,718</u>
Excess (deficiency) of revenue over expenses from Hospital operations	(1,918,117)	364,911
Amortization of deferred capital contributions - buildings	1,965,935	1,972,302
Amortization of buildings	(2,380,210)	(2,337,213)
Excess (deficiency) of revenue over expenses	<u>\$ (2,332,392)</u>	<u>-</u>

See accompanying notes to financial statements.

WEST PARRY SOUND HEALTH CENTRE

Statement of Financial Position

March 31, 2023, with comparative information for 2022

	2023	2022
Assets		
Current assets:		
Cash	\$ 2,293,197	\$ 2,989,193
Restricted funds	2,254,530	2,137,829
Accounts receivable (note 2)	3,281,991	2,811,120
Lakeland Long-Term Care Services Corporation (note 3)	190,808	298,676
Inventories	894,909	1,063,441
Prepaid expenses	1,223,577	1,641,763
Current portion of capital lease receivable (note 5)	566,142	537,890
	<u>10,705,154</u>	<u>11,479,912</u>
Parry Sound pilot project (note 4)	535,796	568,568
Due from Town of Parry Sound	696,400	685,000
Capital lease receivable (note 5)	4,682,615	5,248,761
Capital assets (note 6)	68,443,868	71,229,495
	<u>\$ 85,063,833</u>	<u>\$ 89,211,736</u>
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities (note 8)	\$ 9,576,820	\$ 9,225,622
Deferred revenue	337,981	349,317
Current portion of long-term obligations (note 9)	728,000	694,000
	<u>10,642,801</u>	<u>10,268,939</u>
Long-term debt (note 9)	6,157,000	6,885,000
Interest rate swaps	137,905	479,397
Deferred capital grants and contributions (note 10)	55,120,819	56,621,192
Employee future benefits (note 12)	2,926,000	2,887,000
	<u>74,984,525</u>	<u>77,141,528</u>
Net assets	10,217,213	12,549,605
Accumulated remeasurement losses	(137,905)	(479,397)
	<u>10,079,308</u>	<u>12,070,208</u>
Contingencies (note 14)		
	<u>\$ 85,063,833</u>	<u>\$ 89,211,736</u>

See accompanying notes to financial statements.

On behalf of the Board:

 Director

 Director

WEST PARRY SOUND HEALTH CENTRE

Statement of Changes in Net Assets

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Net assets, beginning of year	\$ 12,549,605	\$ 12,549,605
Excess (deficiency) of revenue over expenses	(2,332,392)	-
Net assets, end of year	\$ 10,217,213	\$ 12,549,605

See accompanying notes to financial statements.

WEST PARRY SOUND HEALTH CENTRE

Statement of Cash Flows

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Cash flows from operating activities:		
Excess (deficiency) of revenue over expenses	\$ (2,332,392)	\$ -
Adjustments for:		
Amortization of capital assets	4,559,407	4,132,029
Amortization of deferred capital contributions	(3,680,383)	(3,337,459)
Increase in post-retirement benefit obligations	39,000	88,900
	<u>(1,414,368)</u>	<u>883,470</u>
Change in non-cash working capital:		
Accounts receivable	(470,871)	11,727,765
Lakeland Long-Term Care Services Corporation	107,868	(121,495)
Inventories	168,532	22,690
Prepaid expenses	418,186	(615,417)
Due from WPSPHC Foundation	-	1,216,619
Due from Town of Parry Sound	(11,400)	(24,600)
Accounts payable and accrued liabilities	351,198	(1,180,208)
Deferred revenue	(11,336)	(855,241)
	<u>(862,191)</u>	<u>11,053,583</u>
Cash flows from financing activities:		
Principal repayment on long-term debt	(694,000)	(5,899,325)
	<u>(694,000)</u>	<u>(5,899,325)</u>
Cash flows from investing activities:		
Investment in Parry Sound Pilot Project	32,772	(218,638)
Cash flows from capital activities:		
Purchase of capital assets	(1,773,780)	(4,481,740)
Deferred capital contributions	2,180,010	2,781,132
Capital lease receivable	537,894	511,048
	<u>944,124</u>	<u>(1,189,560)</u>
Net increase (decrease) in cash	(579,295)	3,746,060
Cash, beginning of year	5,127,022	1,380,962
Cash, end of year	<u>\$ 4,547,727</u>	<u>\$ 5,127,022</u>
Represented by:		
Cash	\$ 2,293,197	\$ 2,989,193
Restricted funds	2,254,530	2,137,829
	<u>\$ 4,547,727</u>	<u>\$ 5,127,022</u>

See accompanying notes to financial statements.

WEST PARRY SOUND HEALTH CENTRE

Statement of Remeasurement Losses

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Remeasurement losses, beginning of year	\$ (479,397)	\$ (868,917)
Unrealized gains (losses) attributable to:		
Derivative - interest rate swaps (2006)	573,274	621,302
Derivative - interest rate swaps (2020)	(231,782)	(231,782)
Remeasurement losses, end of year	\$ (137,905)	\$ (479,397)

See accompanying notes to financial statements.

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements

Year ended March 31, 2023

West Parry Sound Health Centre (the "Hospital") is incorporated without share capital under the laws of the Province of Ontario. Its principal activity is the provision of health care services to the West Parry Sound area. The Hospital is a registered charity and, as such, is exempt from income taxes provided certain requirements under the Income Tax Act are met.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards including the 4200 standards for government not-for-profit organizations.

(a) Revenue recognition:

The Hospital accounts for contributions, which include donations and government grants, under the deferral method of accounting.

Under the Health Insurance Act and Regulations thereto, the Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health (the "Ministry") and the Ontario Health North ("OHN"). Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in the subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amounts can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the period in which the related expenses are recognized.

Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis at rates corresponding to those of the related capital assets.

Revenue from patient and other services is recognized when the service is provided.

(b) Inventories:

Inventories are stated at the lower of average cost and net realizable value. Cost comprises all costs to purchase, convert and any other costs in bringing the inventories to their present location and condition.

(c) Donated assets:

Donated capital assets are recorded at fair value when received.

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

1. Significant accounting policies (continued):

(d) Capital assets:

Purchased capital assets are recorded at cost. The original cost does not reflect replacement cost or market value upon liquidation. Assets acquired under capital leases are amortized over the estimated life of the assets or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the Hospital's ability to provide services, its carrying amount is written down to its residual value.

Work in progress is not amortized until construction is complete and the facilities come into use.

Amortization is provided on the straight-line basis at the following range of annual rates:

	Rate
Buildings and parking lot	2.5%
Furnishings and equipment	5% - 10%

Long-lived assets, including capital assets subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability is measured by a comparison of the carrying amount to the estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of the asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. When quoted market prices are not available, the Hospital uses the expected future cash flows discounted at a rate commensurate with the risks associated with the recovery of the asset as an estimate of fair value.

Assets to be disposed of would be separately presented in the statement of financial position and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer amortized. The asset and liabilities of a disposed group classified as held for sale would be presented separately in the appropriate asset and liability sections of the statement of financial position.

(e) Related entities:

The notes to the financial statements include information for the following entities:

Lakeland Long-Term Care Services Corporation ("Lakeland") (note 11)
West Parry Sound Health Centre Foundation ("Foundation") (note 11)
Parry Sound Pilot Project (note 4)

The investment in the joint venture of the profit-oriented entity, Parry Sound Pilot Project, is accounted for by the equity method. The other entities are not consolidated.

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

1. Significant accounting policies (continued):

(f) Employee future benefits:

The Hospital sponsors a defined benefit health and dental plan for certain employees and retirees funded on a pay-as-you-go basis. The Hospital is also a member of a defined benefit pension plan. The Hospital has adopted the following policies:

The Hospital accrues its obligations under the defined benefit plans as the employees render the services necessary to earn the pension, compensated absences and other retirement benefits. The actuarial determination of the accrued benefit obligations for pensions and other retirement benefits uses the projected benefit method prorated on service (which incorporates management's best estimate of future salary levels, other cost escalation, retirement ages of employees and other actuarial factors). The most recent actuarial valuation of the benefit plans for funding purposes was as of March 31, 2021, and the next required valuation will be as of March 31, 2024.

Actuarial gains (losses) on plan assets arise from the difference between the actual return on plan assets for a period and the expected return on plan assets for that period.

Actuarial gains (losses) on the accrued benefit obligation arise from differences between actual and expected experience and from changes in the actuarial assumptions used to determine the accrued benefit obligation. The net accumulated actuarial gains (losses) are amortized over the average remaining service period of active employees. The average remaining service period of the active employees covered by the pension plan is 10 years. The average remaining service period of the active employees covered by the other retirement benefits plan is 10 years.

Past service costs arising from plan amendments are recognized immediately in the period the plan amendments occur.

(g) Healthcare of Ontario Pension Plan:

The Hospital is an employer member of the Healthcare of Ontario Pension Plan (the "Plan"), which is a multi-employer, defined benefit pension plan. The Hospital has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Hospital records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service.

(h) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the periods specified. Significant items subject to such estimates and assumptions include the carrying amount of capital assets; valuation allowances for receivables and inventories; amounts due from (to) the MOH; accounts payable and accrued liabilities; and assets and obligations related to employee future benefits. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

1. Significant accounting policies (continued):

(i) Funding adjustments:

The Hospital receives grants from the OHN and the Ministry for specific services. Pursuant to the related agreements, if the Hospital does not meet specified levels of activity, the Ministry or OHN may be entitled to seek recoveries. Should any amounts become recoverable, the recoveries would be charged to operations in the period in which the recovery is determined to be payable. Should programs and activities incur a deficit, the Hospital records any recoveries thereon when additional funding is received or receivable if the amounts can be reasonably estimated and collection is reasonably assured.

(j) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. Given the difficulty of determining the fair market value, contributed services are not recognized in the financial statements.

(k) Financial instruments:

All financial instruments are initially recorded on the statement of financial position at fair value.

All investments, if any, held in equity instruments that trade in an active market are recorded at fair value. Management has elected to record investments at fair value as they are managed and evaluated on a fair value basis. Freestanding derivative instruments that are not equity instruments that are quoted in an active market are subsequently measured at fair value.

Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred.

All financial assets are assessed for impairment on an annual basis. Where a decline in fair value is determined to be other than temporary, the amount of the loss is recognized in the statement of operations and any unrealized gain is adjusted through the statement of remeasurement gains and losses. On sale, the statement of remeasurement gains and losses associated with that instrument are reversed and recognized in the statement of operations.

Financial instruments are classified into fair value hierarchy Levels 1, 2 or 3 for the purposes of describing the basis of the inputs used to determine the fair market value of those amounts recorded a fair value, as described below:

Level 1	Fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities
Level 2	Fair value measurements are those derived from market-based inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly
Level 3	Fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

2. Accounts receivable:

	2023	2022
Trade accounts receivable	\$ 1,070,954	\$ 2,083,481
HST recoverable	745,083	469,361
Ministry of Health	1,194,331	–
West Parry Sound Health Centre Foundation (i)	220,460	238,012
Other	51,163	20,266
	<u>\$ 3,281,991</u>	<u>\$ 2,811,120</u>

(i) The receivable from the Foundation is for reimbursement of equipment purchased by the Hospital during the year.

3. Lakeland Long-Term Care Services Corporation:

The Hospital has advanced funds to the related non-profit corporation and provides operating services to the corporation on an on-going basis. The current advances are incurred in the normal course of operations.

	2023	2022
Current trade receivable	\$ 278,506	\$ 224,088
2022 Eldcap deficit	(87,698)	–
2021 Eldcap surplus	–	74,588
	<u>\$ 190,808</u>	<u>\$ 298,676</u>

4. Parry Sound Pilot Project:

The Hospital exercises joint control, along with an unrelated profit-oriented enterprise, over a joint venture that was established to provide laboratory services. The Hospital's 50% share of the joint venture has not been proportionately consolidated in the Hospital's financial statements.

5. Capital lease receivable:

	2023	2022
Capital lease receivable – due from Lakeland, 5.13% repayable in monthly principal and interest payments of \$68,518, amortized over 25 years	\$ 5,248,757	\$ 5,786,651
Less amounts due within one year included in current assets	(566,142)	(537,890)
	<u>\$ 4,682,615</u>	<u>\$ 5,248,761</u>

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

6. Capital assets:

2023	Cost	Accumulated amortization	Net book value
Land	\$ 1,799,442	\$ –	\$ 1,799,442
Buildings and parking lot	89,033,663	39,515,124	49,518,539
Furnishings and equipment	34,548,215	17,491,435	17,056,780
Work in progress	69,107	–	69,107
	<u>\$125,450,427</u>	<u>\$ 57,006,559</u>	<u>\$ 68,443,868</u>

2022	Cost	Accumulated amortization	Net book value
Land	\$ 1,799,442	\$ –	\$ 1,799,442
Buildings and parking lot	89,022,798	37,177,984	51,844,814
Furnishings and equipment	29,115,884	15,273,798	13,842,086
Work in progress	3,743,153	–	3,743,153
	<u>\$123,681,277</u>	<u>\$ 52,451,782</u>	<u>\$ 71,229,495</u>

7. Bank indebtedness:

The Hospital has a demand line of credit with TD Canada Trust authorized to a maximum of \$3,500,000, which bears interest at the bank's prime rate less 0.6%, calculated and payable monthly. The line of credit is secured by a \$17,000,000 collateral mortgage and accompanied with insurance. As of March 31, 2023, there was \$NIL drawn on this line of credit (2022 - \$Nil).

8. Accounts payable and accrued liabilities:

	2023	2022
Accounts payable and accrued liabilities:		
Ministry of Health	\$ 298,155	\$ 902,105
Trade accounts payables	1,385,840	1,880,156
Accrued liabilities	1,119,055	1,077,499
Payroll accruals:		
Accrued salaries, wages and benefits	3,446,070	1,700,443
Accrued vacation pay	2,776,331	2,844,979
Employee deductions payable	551,369	820,440
	<u>\$ 9,576,820</u>	<u>\$ 9,225,622</u>

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

9. Long-term debt:

	2023	2022
International Swaps and Derivatives Association Master Agreement between TD Canada Trust jointly with the Hospital and Lakeland – interest floating rate plus 0.35% stamping fee, due January 9, 2026, repayable in monthly instalments of variable principal and interest, amortized over 25 years, secured by land and buildings and a general security agreement	\$ 6,885,000	\$ 7,579,000
	6,885,000	7,579,000
Less amounts due within one year	(728,000)	(694,000)
	\$ 6,157,000	\$ 6,885,000

The Hospital has entered into an interest rate derivative agreement to manage the volatility of interest rates. The Hospital has converted floating rate debt for fixed rate debt. The fair value of the interest rate swap is a liability of \$137,905 (2022 - \$479,397) and has been determined using Level 3 of the fair value hierarchy. The related derivative agreements are in place until the maturity of the debt.

Scheduled principal repayments in each of the next three years are as follows:

2024	\$	728,000
2025		770,000
2026		5,387,000
	\$	6,885,000

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

10. Deferred capital grants and contributions:

In 2006, the Hospital completed the construction of the new hospital. The Ministry, the Foundation, the municipalities and the residents of West Parry Sound District and the Hospital have contributed to the funding of the hospital.

The Hospital continues to receive capital grants and contributions for building and equipment. The grants and contributions are deferred and amortized over the life of the asset.

Lakeland is a related non-profit corporation. The corporation entered into a capital lease with the Hospital for equipment and premises.

Details of continuity of these funds are as follows:

	2023	2022
Balance, beginning of year	\$ 56,621,192	\$ 57,177,519
Contributions received or recognized during the year	2,180,010	2,781,132
Less: amounts amortized to revenue	(3,680,383)	(3,337,459)
Balance, end of year	\$ 55,120,819	\$ 56,621,192

Included in the contributions received or recognized during the year is \$1,713,372 (2022 - \$173,435) of unspent HIRF funding.

11. Related entities:

The Foundation is an independent corporation without share capital, which has its own Board of Directors. It provides donations to the hospital for capital and operating purposes. The Foundation's statements are not included in these financial statements.

Lakeland is an independent corporation without share capital, which has its own Board of Directors. Lakeland operates within the hospital and leases space and equipment from the hospital. They have transactions for shared expenses that occur in the normal course of operations that they reimburse the hospital per their agreement. The Lakeland statements are not included in these financial statements.

12. Post-retirement benefit obligation:

The Hospital sponsors a post-retirement defined benefit plan for medical, life insurance and dental benefits for employees with various cost-sharing arrangements as determined by their collective agreements and conditions of employment. The most recent valuation of the employee future benefits was completed as at March 31, 2021. The next full valuation of the plan will be as of March 31, 2024.

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

12. Post-retirement benefit obligation (continued):

The accrued benefit obligation is recorded in the financial statements as follows:

	2023	2022
Balance, beginning of year	\$ 2,887,000	\$ 2,798,100
Add: benefit costs	262,700	280,100
	3,149,700	3,078,200
Less: benefit contributions	(223,700)	(191,200)
Balance, end of year	\$ 2,926,000	\$ 2,887,000

Similar to most post-employment benefit plans (other than pension) in Canada, the Hospital's plan is not pre-funded, resulting in the plan deficit equal to the accrued benefit obligation.

The significant actuarial assumptions adopted in measuring the Hospital's accrued benefit obligation are as follows:

	2023	2022
Discount rate	3.89%	3.89%
Initial health care cost trend rate	6.40%	6.40%
Dental care cost trend rate	4.00%	4.00%
Health Care cost trend rate declining to	5.00%	5.00%

13. Pension plan:

Substantially all of the employees of the Hospital are members of the Healthcare of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit plan. Employer contributions made to the Plan during the year by the Hospital amounted to \$3,035,249 (2022 - \$2,280,828).

14. Contingencies:

(a) Legal matters and litigation:

The nature of the Hospital's activities is such that there is usually litigation pending or in process at any given time. With respect to claims at March 31, 2023, management believes the Hospital has valid defenses and appropriate insurance coverage in place. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Hospital's financial position.

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

14. Contingencies (continued):

(b) Employment matters:

During the normal course of business, the Hospital is involved in certain employment related negotiations and has recorded accruals based on management's estimate of potential settlement amounts where these amounts are reasonably determinable. Where amounts are not reasonably determinable, costs, if any, relating to these matters would be recognized when known.

15. Uniquely funded programs:

The Hospital administers a number of programs which are separately funded. The revenues and expenses related to these programs are recorded separately from the base funding operations of the Hospital and any excess or deficiency of revenue over expenses is settled with the funding agencies on an annual basis. These programs have set budgets that must be adhered to. If any of the programs result in a deficit the Hospital could be held responsible to fund them.

	2023	2022
Revenue:		
Dispatch services	\$ 1,983,403	\$ 1,904,920
Nurse Practitioner Led Clinics	3,180,339	2,951,439
Parry Sound Ambulance Services	10,394,936	9,807,493
Community Mental Health - Safe Justice Beds	120,000	—
Municipal taxes	—	6,750
Total revenue	15,678,678	14,670,602
Expenses:		
Dispatch services	\$ 1,983,403	\$ 1,904,920
Nurse Practitioner Led Clinics	3,180,339	2,951,439
Parry Sound Ambulance Services	10,394,936	9,807,493
Community Mental Health - Safe Justice Beds	120,000	—
Municipal taxes	—	6,750
	15,678,678	14,670,602
Excess of revenue over expenses	\$ —	\$ —

WEST PARRY SOUND HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2023

16. Financial risks and concentration of credit risks:

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Hospital is exposed to credit risk with respect to accounts receivable.

The Hospital assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Hospital at March 31, 2023 is the carrying value of these assets.

Management considers credit risk to be minimal as most of the accounts receivable balance is collected in a timely fashion.

There have been no significant changes to the credit risk exposure from 2022.

(b) Liquidity risk:

Liquidity risk is the risk that the Hospital will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Hospital manages its liquidity risk by monitoring its operating requirements. The Hospital prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 60 days of receipt of an invoice.

There have been no significant changes to the liquidity risk exposure from 2022.

WEST PARRY SOUND HEALTH CENTRE

Schedule of Revenue and Expenditures - Nurse Practitioner Led Clinics

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Revenue:		
Ministry of Health:		
Transfer payments	\$ 2,855,674	\$ 2,771,574
Nurse practitioner lead	10,000	10,000
Physician funding	75,441	73,955
Recoveries	239,224	95,911
	<u>3,180,339</u>	<u>2,951,440</u>
Expenses:		
Salaries and wages	2,020,695	1,890,414
Employee benefits	376,888	384,605
Collaborating physician fees	62,656	73,955
Medical and surgical supplies	20,946	26,589
Office and other	413,236	294,717
Administration (hospital charge)	285,918	281,160
	<u>3,180,339</u>	<u>2,951,440</u>
Excess of revenue over expenses	\$ -	\$ -